



Istanbul Ministerial Declaration on  
Fostering the Growth of  
Innovative and Internationally  
Competitive SMEs

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**Please cite this document as:**

OECD, *Istanbul Ministerial Declaration on Fostering the Growth of Innovative and Internationally Competitive SMEs*, OECD/LEGAL/0328

Series: OECD Legal Instruments

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## **Date(s)**

Adopted on 05/06/2004

Noted by the Council on 08/07/2004

## **Background Information**

The Istanbul Ministerial Declaration on Fostering the Growth of Innovative and Internationally Competitive SMEs was adopted on 5 June 2004 on the occasion of the Istanbul Ministerial Conference "Promoting Entrepreneurship and Innovative SMEs in a Global Economy". This Declaration takes stock of progress in the implementation of the Bologna Charter four years on, and reiterates key messages focusing on the business environment for SMEs, human resources for entrepreneurship and policies based on sound principles and a culture of evaluation.

**MINISTERS AND REPRESENTATIVES OF GOVERNMENTS** participating in the OECD Conference held in Istanbul on 3-5 June 2004<sup>1</sup>, (hereafter the Ministers),

**RECOGNISING** that small and medium-sized enterprises (SMEs):

- Are the dominant form of business organisation in all countries, typically accounting for over 95 per cent of the business population;
- Constitute an important dynamic element in all economies as they drive innovation, especially in knowledge-based industries; and
- Play a key role in driving sustainable economic growth and job creation while contributing to the social, cultural and environmental capital of nations;

**ACKNOWLEDGING:**

- That for SMEs and entrepreneurship to flourish there needs to be a conducive business environment where the rule of law is paramount; and
- That SMEs operate within distinct business cultures around the world, but that the economic and dynamic market conditions they face create similar challenges for the firm and how it prospers;

**RECALLING** the outcome of the first OECD Conference for Ministers responsible for SMEs on "Enhancing the Competitiveness of SMEs in the Global Economy: Strategies and Policies", held in Bologna on 13-15 June 2000;

**NOTING** that **The Bologna Charter on SME Policies** provides a frame of reference for the design of SME policies to contribute coherently to economic growth and social development, both in OECD countries and the rest of the world;

**REAFFIRMING** their commitment to working to put in place policies which support the development, growth and competitiveness of SMEs and to pursuing policy dialogue and co-operation among OECD countries and non-member economies;

**RECALLING** the "Future Actions" agreed upon at Bologna and **WELCOMING** those that have been undertaken to date, in particular:

- The analytical work of the OECD in preparation for this Conference of Ministers responsible for SMEs, in line with the recommendations of the Charter, which has focused on: entrepreneurship, including women's entrepreneurship; access to financing; partnerships, networks and clusters; SMEs' access to international markets; information and communication technologies and e-business; and promoting SMEs for development<sup>2</sup>;
- Practical outputs, including the development of a framework for strengthening evaluation of SME programmes and policies which should benefit both OECD and non-OECD economies; the creation of educational instruments for SMEs wishing to resolve e-business disputes on line; and the first steps towards the improvement of SME-related data and statistics;
- The launch of the OECD Bologna Process which brings together OECD and non-OECD economies for strengthened dialogue and co-operation to foster the entrepreneurship agenda and SME competitiveness at the global level, and encourages increasing co-operation between the OECD and other international organisations in this area;
- The increased role of the OECD in providing a forum for sharing best-policy practices in the area of women's entrepreneurship, in partnership with the private sector; and
- Following a successful feasibility study, the International Network for SMEs (INSME) was set up on the initiative of Italy. INSME is a non-profit international association aimed at improving transnational co-operation and public and private partnership in the field of innovation and technology transfer to SMEs. INSME, which groups a number of OECD and non-OECD stakeholders, including governments, benefits from OECD sponsorship;

**WELCOMING** the second Conference of Ministers responsible for SMEs, jointly organised by the OECD and Turkey in Istanbul in June 2004, which has provided a major opportunity to extend the policy dialogue on enhancing entrepreneurship and SME innovation as drivers of growth in a global economy;

**WELCOMING** the participation of the business community through the Business Symposium,

**NOTING** the recommendations endorsed at the Symposium, and **CONFIRMING** that these recommendations have been taken into account in the framing of this Declaration (See the Conference document containing the recommendations of the Business Symposium on "SMEs Competing in a Knowledge Economy");

**HIGHLIGHTING** the benefits of exchanging views and experiences with regard to: strengthening entrepreneurship and SME innovation; policy tools for supporting innovation using an interdisciplinary approach; and ways to take advantage of international markets and to contribute to development; and

**RECOGNISING** that an important theme cutting across this discussion is the need to build a culture of evaluation in which programmes and policies are systematically reviewed in order to strengthen and improve those that should be retained;

**I. REAFFIRM** the need to support the development of the best set of public policies that will foster the creation and rapid growth of innovative SMEs. This requires:

**a) Policies and an institutional framework that contribute to a business environment** that is conducive to entrepreneurship and facilitates entry, growth, transfer of ownership and smooth exit of enterprises. These should be coherent at international, national, regional and local levels and should include:

- Stable macroeconomic policies and well-designed structural policies in areas that impinge on SMEs, such as competition, international trade and investment, financial markets, labour markets and education; and, as regards to developing economies, embedding private sector SME strategies in broader development strategies and poverty reduction programmes;
- Enabling regulatory frameworks, which are developed taking into account the needs of SMEs and facilitating their integration into the formal sector; tax systems that entail low compliance costs; the transparent and equitable application of rules and legislation; simple and transparent licence and permit systems; efficient bankruptcy laws and procedures; understandable and coherent product standards in world markets; clearly defined property rights; fair and reasonably priced dispute settlement procedures; and light, predictable administrative procedures;
- Laws and systems of governance that support the development and diffusion of new technologies in ways that enable and encourage SMEs to take full advantage of them, notably by strengthening the science-innovation interface; ensuring that intellectual property rights systems are coherent, easy to understand and used effectively; and promoting access to and use of quality information and communication infrastructure and promoting enhanced security and trust in the digital economy;

**b) SME assistance and development programmes** which are clear in terms of their rationale, objectives and beneficiaries. These policies and programmes should be:

- Based on sound research, empirical evidence, public-private dialogue and partnerships, and evaluated regularly for effectiveness and efficiency;
- Cost-effective and designed to encourage activity that would otherwise not have taken place and help SMEs overcome the effects of market failures, without unduly distorting market structures or creating barriers to competition;
- Designed to provide support to large groups of SMEs, including micro-enterprises, for example by helping them to: improve their management skills; obtain finance on reasonable terms; increase their capacity to compete for government procurement; have

access to timely advice and information; enhance their ability to take full advantage of information and communication technologies; and improve linkages with other SMEs and large firms to encourage the emergence and development of innovative clusters;

**c) Policies that contribute to mobilising human resources** in order to promote entrepreneurship. This involves:

- Developing a culture that encourages entrepreneurship and recognises entrepreneurial success. The integration of entrepreneurship at all levels of the formal education system can facilitate this. Formal education should be complemented by learning-by-doing activities and other practical workshops. This objective requires paying particular attention to teacher training programmes;
- Promoting the diffusion of training programmes and lifelong learning opportunities by stimulating market provision of such services and, where the need exists, providing hands-on focused courses funded by the public sector;
- Promoting women's entrepreneurship through the elimination of barriers to enterprise creation and growth, such as impediments to the right to hold property or to sign contracts, where such impediments exist, and by taking into account at the design stage the impact of SME-related policies on women's entrepreneurship;
- Mobilising disadvantaged groups. One way to pursue this objective is to develop policies and programmes which provide business support services targeted to these groups and disseminate information to those wanting to start and grow a business;

**II. RECOGNISE** that, while priorities in terms of specific elements of SME policies vary greatly among participants due to their differing stages of development, political contexts and institutional arrangements, several key themes stand out as being of particular importance:

**a) The need to reduce barriers to SME access to global markets.** Policies should aim to encourage the smooth, cross-border growth of SMEs including in some instances through the promotion of business linkages between large enterprises and SMEs. This can be achieved by reducing administrative and legal burdens, by facilitating compliance by internationally active SMEs with multiple sets of rules and requirements (in areas such as intellectual property rights, product standards, financial market regulations and customs procedures), by promoting harmonization -- as appropriate -- of rules and requirements in order to reduce the cost of such compliance, and by fostering -- to the fullest possible extent -- the development of alternative dispute resolution mechanisms;

**b) The need to improve access to financing for SMEs on reasonable terms.** While SMEs' financing requirements differ at each stage of their development, policies should aim to ensure that markets can provide financing for credit-worthy SMEs and that innovative SMEs with good growth prospects have access to appropriately structured risk capital at all stages of their development. Policies should also contribute to increasing the managerial and technical expertise of those intermediaries whose role is to evaluate and monitor companies with a view to matching expanding small firms with investors;

**c) The need to develop a strong "evaluation culture" in ministries and agencies responsible for SME policies and programmes.** Evaluation provides a means of ensuring that SME programmes remain cost-effective and adapt to changing conditions in a dynamic world. Ideally, evaluation would be mandated and budgeted for when programmes are designed, would be carried out by independent but informed evaluators, and would generate recommendations for improving and strengthening those programmes that should be retained;

**d) The need to strengthen the factual and analytical basis for policy making so that policy makers can make decisions in an informed manner based on empirical evidence.** This requires both reliable and internationally comparable data and statistics on which analytical work can be based as well as cross-country comparative studies and longitudinal analyses which can assess the impact of economic forces and developments on SMEs over time. The lack of an empirical foundation is particularly marked in the area of women's entrepreneurship;

**III. TAKE NOTE** with interest of the **Regional Emerging Markets Technology Transfer Network – REMTECH**, initiated by Turkey, which aims at integrating and promoting technology-oriented SMEs at global level in various strategic sectors, and **WELCOME** the intention to implement a pilot project in the field of automotive components, with the goal of developing technology transfers among clusters of specialised innovative SMEs in this market at the global and sub-regional levels;

**IV. COMMIT to:**

- Working co-operatively to achieve progress in reducing barriers to SMEs' access to international markets;
- Considering SME needs, including for simplified, streamlined and integrated administrative processes, when formulating new legislation, regulations and product standards;
- Assessing the effects of globalisation on SMEs and in particular examine issues related to SME access to financing and to support for innovation;
- Recognising and building on SMEs' role as engines for growth, employment and poverty alleviation, particularly in developing countries;

**V. ACKNOWLEDGING** that the OECD offers a global perspective and should capitalise on its access to sources of information and inspiration from around the globe, identifying good and innovative practices in areas of well-established interest to encourage the development of SME and entrepreneurship policies and initiatives that work, **INVITE** the OECD to consider:

- Strengthening its peer-review processes for specific thematic issues and policies affecting SMEs, and of the SME sector as a whole. Peer reviews would be carried out on a voluntary basis;
- Developing a robust and comparable statistical base on which SME policy can be developed. The action plan emerging from the Istanbul Conference Special Workshop on SME Statistics provides a good basis for this work;
- Enabling a better understanding of international value chains and the way in which SMEs can benefit from them;
- Identifying ways in which unnecessary barriers to SMEs' access to international markets can be removed, in collaboration with interested countries and other relevant international organisations and fora;
- Proactively disseminating the work it has carried out on best practices for the evaluation of SME policies and programmes, for example by working with OECD Members and interested non-member economies and organisations to develop and test a handbook of best practices for evaluation of SME policies and programmes;
- Organising focused thematic workshops and conferences involving interested OECD Members, non-member economies and international organisations with a view to making concrete progress in specific areas identified for analysis and policy action. One such conference could be focused on financing SMEs at all stages of their development, with a particular emphasis on innovative SMEs;
- Proactively disseminating OECD activities related to the development of women's entrepreneurship. This could be undertaken through the organisation of meetings and seminars, as well as training workshops, to enable the exchange, transfer and diffusion of best practices amongst Member and non-member economies. The OECD-Istanbul Private Sector Development Centre can play a particular role in this regard.

## ANNEX I

### ADHERENTS TO THE DECLARATION

Albania, Algeria, Argentina, Australia, Austria, Azerbaijan, Bangladesh, Belarus, Belgium, Bosnia & Herzegovina, Brazil, Bulgaria, Canada, Croatia, Czech Republic, Denmark, Egypt, Finland, France, Georgia, Germany, Ghana, Greece, Hungary, Iceland, India, Indonesia, Ireland, Israel, Italy, Japan, Jordan, Kazakhstan, Kenya, Kyrgyzstan, Korea, Latvia, Lithuania, Luxembourg, FYR Macedonia, Malaysia, Mexico, Moldova, Morocco, the Netherlands, New Zealand, Nigeria, Norway, Pakistan, Papua New Guinea, Poland, Portugal, Romania, Russian Federation, Senegal, Serbia & Montenegro, Slovak Republic, Slovenia, Spain, Sweden, Switzerland, Chinese Taipei, Tajikistan, Thailand, Tunisia, Turkey, Ukraine, United Kingdom, United States, Uzbekistan, Venezuela, Vietnam, European Community



## ANNEX II

### OECD BACKGROUND DOCUMENTS

1. Fostering Entrepreneurship as a Driver of Growth in a Global Economy
2. Women's Entrepreneurship: Issues and Policies
3. Facilitating SMEs Access to International Markets
4. Financing Innovative SMEs in a Global Economy
5. Networks, Partnerships, Clusters and Intellectual Property Rights: Opportunities and Challenges for Innovative SMEs in a Global Economy
6. ICT, E-Business and SMEs
7. Alternative Dispute Resolution (ADR) On-line Mechanisms for SME Cross-border Disputes
8. Promoting SMEs for Development
9. SME Statistics: Towards a More Systematic Statistical Measurement of SME Behaviour
10. Evaluation of SME Policies and Programmes

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<sup>1</sup> The full list of adherents to the Declaration is provided in Annex I.

<sup>2</sup> The full list of background documents is provided, for information, in Annex II to the Declaration.

## Adherents\*

### OECD Members

Australia  
Austria  
Belgium  
Canada  
Chile  
Czech Republic  
Denmark  
Estonia  
Finland  
France  
Germany  
Greece  
Hungary  
Iceland  
Ireland  
Israel  
Italy  
Japan  
Korea  
Latvia  
Luxembourg  
Mexico  
Netherlands  
New Zealand  
Norway  
Poland  
Portugal  
Slovak Republic  
Slovenia  
Spain  
Sweden  
Switzerland  
Turkey  
United Kingdom  
United States

### Non-Members

Albania  
Algeria  
Argentina  
Azerbaijan  
Bangladesh  
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Bolivarian Republic of Venezuela  
Bosnia and Herzegovina  
Brazil  
Bulgaria  
Croatia  
Egypt  
European Union  
Former Yugoslav Republic of Macedonia  
Georgia  
Ghana  
India  
Indonesia  
Jordan  
Kazakhstan  
Kenya  
Kyrgyzstan  
Lithuania  
Malaysia  
Morocco  
Nigeria  
Pakistan  
Papua New Guinea  
Republic of Moldova  
Romania  
Russian Federation  
Senegal  
Serbia  
Chinese Taipei  
Tajikistan  
Thailand  
Tunisia  
Ukraine  
Uzbekistan  
Viet Nam

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\* Additional information and statements are available in the Compendium of OECD Legal Instruments:  
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## About the OECD

The OECD is a unique forum where governments work together to address the economic, social and environmental challenges of globalisation. The OECD is also at the forefront of efforts to understand and to help governments respond to new developments and concerns, such as corporate governance, the information economy and the challenges of an ageing population. The Organisation provides a setting where governments can compare policy experiences, seek answers to common problems, identify good practice and work to co-ordinate domestic and international policies.

The OECD Member countries are: Australia, Austria, Belgium, Canada, Chile, the Czech Republic, Denmark, Estonia, Finland, France, Germany, Greece, Hungary, Iceland, Ireland, Israel, Italy, Japan, Korea, Latvia, Luxembourg, Mexico, the Netherlands, New Zealand, Norway, Poland, Portugal, the Slovak Republic, Slovenia, Spain, Sweden, Switzerland, Turkey, the United Kingdom and the United States. The European Union takes part in the work of the OECD.

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All substantive OECD legal instruments, whether in force or abrogated, are listed in the online Compendium of OECD Legal Instruments. They are presented in five categories:

- **Decisions:** OECD legal instruments which are legally binding on all Members except those which abstain at the time of adoption. While they are not international treaties, they entail the same kind of legal obligations. Adherents are obliged to implement Decisions and must take the measures necessary for such implementation.
- **Recommendations:** OECD legal instruments which are not legally binding but practice accords them great moral force as representing the political will of Adherents. There is an expectation that Adherents will do their utmost to fully implement a Recommendation. Thus, Members which do not intend to do so usually abstain when a Recommendation is adopted, although this is not required in legal terms.
- **Declarations:** OECD legal instruments which are prepared within the Organisation, generally within a subsidiary body. They usually set general principles or long-term goals, have a solemn character and are usually adopted at Ministerial meetings of the Council or of committees of the Organisation.
- **International Agreements:** OECD legal instruments negotiated and concluded within the framework of the Organisation. They are legally binding on the Parties.
- **Arrangement, Understanding and Others:** several ad hoc substantive legal instruments have been developed within the OECD framework over time, such as the Arrangement on Officially Supported Export Credits, the International Understanding on Maritime Transport Principles and the Development Assistance Committee (DAC) Recommendations.